



CWLC  **LBEC**

Child Welfare League of Canada
Ligue pour le bien-être de l'enfance du Canada

Annual Report 2017



A MESSAGE FROM THE CHAIR AND INTERIM CHIEF EXECUTIVE OFFICER

As the Child Welfare League of Canada (CWLC) celebrates its 25th anniversary, we are pleased to present our 2017–2018 report.

This year, we continued our work on the various areas of our strategic plan. The highlight of the year was undoubtedly the National Forum on Innovations in Infant, Child & Youth Mental Health that took place in Calgary in October, organized in partnership with the Ministry of Children’s Services of Alberta. We also had the opportunity to participate in several summits, meetings, committees and workgroups, all aligning with our mission to advocate for services for indigenous children, support youth justice and support and promote mental health among young people. In the following pages, you will find a description of the various projects that were carried out throughout this year.

During 2017–2018, the CWLC continued its important work as the voice of vulnerable children in Canada. In terms of the organization’s operations, several structuring actions took place including restructuring our Board Committees,

opening member participation on our Committees, a project to update our website, a project to renew our strategic plan, and an initiative to redesign our partnership strategy.

At this time, we also wish to extend our sincere thanks to Andrew Koster, who ended his term as Chair of the Board of Directors this year, and to Gordon Phaneuf, who stepped down as Chief Executive Officer.

You will notice that our financial situation remained positive during this year. Adjusting some measures and ensuring better internal controls are among the actions taken to continue moving on the right track.

By believing in the future of the CWLC and most importantly in its essential mission, we will be able to move forward during the upcoming year. Our aim is to achieve a leading position as key actors, broaden our offer of services to our members, and increase our actions to represent children’s rights and needs, particularly those of indigenous, refugee and immigrant children.

From the bottom of our heart, we would like to thank you for your continued support!

Lesley Hill

Alain St-Pierre



OUR VISION

The CWLC envisions a nation in which families and communities thrive all children and youth reach their full potential.

OUR MISSION

The CWLC is a national membership organization promoting legislation, policy, programs and services that improve the safety and well-being of children, youth and families facing the greatest challenges.

OUR AREAS OF FOCUS

- Child welfare
- Youth justice
- Child and youth mental health
- Indigenous child welfare

OUR STRATEGIC PRIORITIES 2013–2018

- Increase the capacity of domestic and international child and family service systems regarding child welfare, children’s mental health and youth justice.
- Strengthen our partnership in child welfare, children’s mental health and youth justice.
- Promote the rights of children and youth as per the United Nations Convention on the Rights of the Child.
- Address the over-representation of indigenous children in the child welfare, children’s mental health and youth justice systems.
- Advance CWLC as a national membership organization

OUR YEAR AT A GLANCE

The CWLC worked throughout the year on partnerships, projects, institutions and campaigns supporting the strategic plan of the organization. Here is a sample of our work in 2017–2018:

- Co-hosting with the Government of Alberta the NATIONAL FORUM ON INNOVATIONS IN INFANT, CHILD AND YOUTH MENTAL HEALTH. More than 300 leaders of the field shared ideas and strategies to address mental health issues. Presentations focused on improving collaborations between sectors, strengthening policies, programs and service delivery models and examining some of the key challenges confronting service providers and researchers
- Development of a culture-based curriculum in Nunavut. CWLC researched and developed training tools and techniques for use by the Department of Family services, provided targeted analysis and developed practical action steps to supplement practices, identify training needs and strengthen culturally competent practices.
- Sexual abuse training in Nunavut. CWLC developed and delivered a pilot training jointly with the Department of Family Services.
- CWLC national webinar series. The first series of webinar was titled

Mental Health Knowledge Network and the second was Excellence in Children's Services. Both series draw on CWLC members whose leaders and content experts share expertise, best practices and research. An effort was made to represent the breadth of membership of CWLC while highlighting cutting-edge knowledge development.

- CWLC magnified its professional footprint by working collaboratively with leading sector organizations in Canada and internationally.
- CWLC promoted child rights and child protection through numerous knowledge exchanges as panellists or keynote speakers. We were also involved in consultations, committees, inquests, service reviews and testimonies.



OUR MEMBERSHIP

Together we make a difference for vulnerable children and youth in Canada.

This year we have undertaken several initiatives to better serve our members. First, we updated our website with the intent of better connecting with our members and of promoting networking. We have also worked on and administered a membership survey to get a better understanding of our members' needs and expectations in order to refine our services. In the next year, services to members will be one of the key priorities of the CWLC.

We wish to thank our membership and our sustaining members for their professional and financial support. Here is the list of our 2017–2018 members:

Sustaining Member

Alberta Human Services (AB)

Brant Family and Children's Services (ON)

Child Development Institute (ON)

Children's Aid Society of Toronto (ON)

Centre intégré universitaire de santé et de services sociaux (CIUSSS) du Centre-Sud-de-l'Île-de-Montreal (QC)

Government of Ontario, Ministry of Children and Youth Services (ON)

Native Child and Family Services of Ontario (ON)

Ontario Association of Children's Aid Societies (ON)

Peel Children's Centre (ON)

Ranch Ehrlo Society (SK)

Wood's Homes (AB)

Provincial/Territorial Member

Alberta

Alberta Human Services

ALIGN Association of Community Services

Aspen Family and Community Network Society

Canadian Accreditation Council

Canadian Society for the Investigation of Child Abuse

CARF Canada

Child, Adolescent and Family Mental Health (CASA) Foundation of Alberta

McMan Youth, Family and Community Services Association

Mountain Plains Community Services Society of the North

Office of the Child and Youth Advocate of Alberta

Sheldon Kennedy Child Advocacy Centre

The Family Centre of North Alberta

University of Calgary, Faculty of Social Work

Wood's Homes

British Columbia

British Columbia Injury Research and Prevention Unit

British Columbia Representative for Children and Youth

Canadian Foster Family Association

Elizabeth Fry Society of Greater Vancouver

Indigenous Perspectives Society

Pacific Community Resources Services

The Bridge Youth & Family Services

The Children's Foundation
University of the Fraser
Valley, School of Social
Work

Manitoba

Child and Family Services
of Western Manitoba

Jewish Child & Family
Services of Manitoba

Manitoba Family Services,
Child Protection Branch

Métis Child and Family
Services Authority

Métis Child, Family and
Community Service
Agency Inc.

Office of the Children's
Advocate of Manitoba

Winnipeg Child and Family
Services

New Brunswick

Government of New
Brunswick, Department of
Social Development

Newfoundland and Labrador

Newfoundland and
Labrador Advocate for
Children and Youth

Blue Sky Family Care

Government of
Newfoundland and
Labrador, Department of
Child, Youth and Family
Services

Key Assets Newfoundland
and Labrador Inc.

Memorial University of
Newfoundland, School of
Social Work

Newfoundland and
Labrador Foster Families
Association

Nova Scotia

Federation of Foster
Families of Nova Scotia

HomeBridge Youth
Society

Phoenix Youth Programs
Savoury Consulting Ltd.

Strongest Families
Institute

Northwest Territories

Government of Northwest
Territories, Department of
Health and Social Services

Nunavut

Government of Nunavut,
Department of Family
Services

Ontario

Accreditation Canada

Bayfield Treatment
Centres

Boost Child & Youth
Advocacy Centre

Brant Family and
Children's Services

Canadian Association of
Social Workers

Canadian Centre for
Accreditation

Canadian Red Cross

Catholic Children's Aid
Society of Toronto

Centre for Children and
Families in the Justice
System of the London
Family Court Clinic Inc.

Child Development
Institute

Children's Aid Foundation
of Canada

Children's Aid Society of
Ottawa

Children's Aid Society of
Toronto

Covenant House Toronto

Durham Children's Aid
Society

Family and Children's
Services of Renfrew
County

Government of Ontario,
Ministry of Children,
Community and Social
Services

International Social
Service Canada

Key Assets Canada Ltd.

Ontario Association of
Children's Aid Societies

Peel Children's Aid Society

Peel Children's Centre

Public Health Agency of
Canada, Injury & Child
Maltreatment Section

Stepping Stones Foster
Care Inc.

UNICEF Canada

University of Toronto,
Faculty of Social Work
Valoris for Children and
Adults of Prescott-Russell

Prince Edward Island

Government of Prince
Edward Island,
Department of Family and
Human Services

Mi'kmaq Confederacy of
Prince Edward Island

Québec

Centre for Research on
Children and Families,
McGill University

Centre intégré
universitaire de santé et
de services sociaux
(CIUSSS) du Centre-Sud-
de-l'Île-de-Montréal

Centre intégré
universitaire de santé et
de services sociaux
(CIUSSS) de l'Ouest-de-
l'Île-de-Montréal

Commission de la Santé et
des Services Sociaux des
Premières Nations du
Québec et du Labrador
(CSSSPNQL)

Institut national
d'excellence en santé et
en services sociaux
(INESSS)

Saskatchewan

Lac La Ronge Indian Band
Child and Family Services
Agency Inc.

Government of
Saskatchewan, Ministry of
Social Services

Ranch Ehrlo Society

Saskatchewan Advocate
for Children and Youth

Saskatchewan First
Nations Family and
Community Institute Inc.

Saskatchewan Foster
Families Association

University of Regina,
Faculty of Social Work

Yukon Territories

Government of Yukon,
Department of Health and
Social Services

Yorkton Tribal Council
Child & Family Services
Inc.

Yukon Child and Youth
Advocate Office



OUR BOARD OF DIRECTORS



Comprised of experts from across Canada our board members as of March 31, 2018, are:

Lesley Hill, Chair
Youth Director, CIUSSS du Centre-Sud-de-l'Île-de-Montréal (QC)

Timothy Crooks, Treasurer
Executive Director, Phoenix Youth Programs (NS)

Andrew Koster, Past Chair
Executive Director, Brant Family and Children's Services (ON)

Rhonda Barraclough, 1st Vice Chair
Executive Director, ALIGN Association of Community Services (AB)

Andrea Brittin, 2nd Vice Chair
*President and CEO, Ranch Ehrlo
Society (SK)*

Mary Ballantyne
*Executive Director, Ontario Association
of Children's Aid Societies (ON)*

Marie-Claude Sirois
*Deputy Director of Social Services,
National Institute for Excellence in
Health and Social Services (QC)*

Assunta Gallo
*Director of Youth Protection/Provincial
Director, CIUSSS de l'Ouest-de-l'Île-de-
Montréal (QC)*

Bill Innes
*Director of Child Welfare, Department of
Social Development, Government of
New Brunswick (NB)*

Ingrid Kastens
*Executive Director, Pacific Community
Resources Society (BC)*

Andy Langford
*Executive Director of Territorial Social
Programs, Department of Health and
Social Services, Government of
Northwest Territories (NT)*

Delphine Collin-Vézina
*Director, Centre for Research on
Children and Families (QC)*

Kenn Richard
*Executive Director, Native Child and
Family Services of Toronto (ON)*

Raymond Shingoose
*Executive Director, Yorkton Tribal
Council Child and Family Services Inc.
(SK)*

Rona Smith
*Director of Child and Family Services
Government of Prince Edward Island
(PE)*

Marilyn LeFrank
*Director of Child and Family Services,
Mi'kmaq Confederacy of Prince Edward
Island (PE)*

Joanne Henderson-White
*Director of Child and Family Services for
Nunavut, Government of Nunavut (NU)*

Tara Petti
*Chief Executive Officer, Southern First
Nations Network of Care (MB)*

Sheila Robinson
*Executive Director of Service, Provincial
Centralized Screening/Vancouver/
Richmond Service Delivery Area,
Ministry of Children and Family
Development (BC)*

An expression of gratitude is extended to our board members whose terms have come to an end. We wish to thank them for their exceptional contribution

Michelle Shallow
*Provincial Director Child Protection,
Department of Child, Youth and Family
Services, Government of Newfoundland
and Labrador (NL)*

Tony Diniz
*Chief Executive Officer,
Child Development Institute (ON)*



OUR FINANCES

Draft of financial statements 2017–2018

Statement of Operations for the Year Ended March 31, 2017

REVENUE

Membership fees	239,706
Projects	385,552
Service fees and Other	19,065
Total	644,323

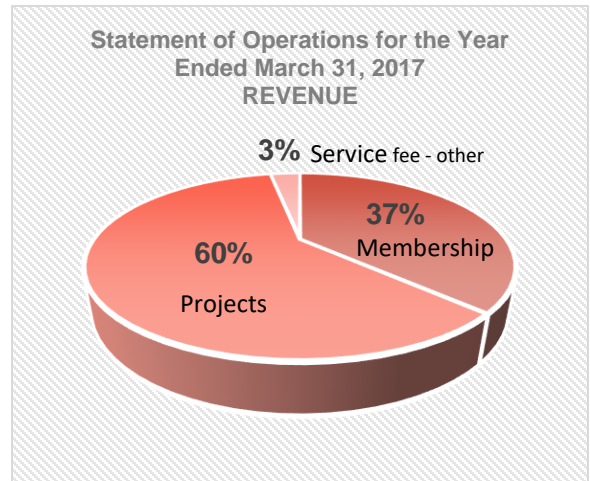
EXPENSES

Personnel	343,153
Office and Communications	81,299
Projects and Travel	407,989
Cost recoveries and bad debt recovery	(375,791)
Total	456,650

Net Revenue for the Year 187,673

Statement of Financial Position as at March 31, 2017

Current Assets	476,814
Current Liabilities	35,189
Net Assets	441,625



A copy of the Financial Statements can be requested by email at carol.toone@cwlc.ca

MOT DE LA PRÉSIDENTE ET DU DIRECTEUR GÉNÉRAL PAR INTÉRIM

Alors que la Ligue pour le bien-être de l'enfance du Canada (LBEC) s'apprête à souligner ses 25 ans, nous sommes heureux de vous faire rapport de notre année 2017-2018.

Cette année fut à nouveau l'occasion de poursuivre notre action autour des axes de notre planification stratégique. Le fait saillant de l'année a sans aucun doute été le Forum national sur la santé mentale des enfants et des jeunes réalisé en octobre à Calgary en partenariat avec le Ministère des Services à l'enfance de l'Alberta. Nous avons également eu l'occasion de participer à plusieurs sommets, réunions, comités et groupes de travail, tous alignés sur notre mission consistant à plaider pour les services aux enfants autochtones, à soutenir la justice pour les jeunes et à promouvoir la santé mentale chez les jeunes. Quelques projets ont été menés à terme au cours de cette année, vous en trouverez le descriptif au fil de ces pages.

En 2017-2018, la LBEC a poursuivi son important travail en tant que porte-parole des enfants vulnérables au Canada. En ce qui concerne les opérations de l'organisation, plusieurs

actions structurantes ont eu lieu, notamment la restructuration de nos comités du conseil, la participation des membres à nos comités, un projet de mise à jour de notre site, un projet de renouvellement de notre plan stratégique.

À ce moment, nous souhaitons également remercier sincèrement Andrew Koster, qui a terminé son mandat de président du conseil d'administration cette année, et Gordon Phaneuf, qui a quitté son poste de chef de la direction.

Vous constaterez que notre situation financière est demeurée positive durant cet exercice; certaines mesures d'ajustement ainsi qu'un accroissement des contrôles internes faisant partie des moyens mis en œuvre pour poursuivre dans cette voie.

C'est en demeurant résolument confiants en l'avenir de la LBEC et surtout en sa mission importante que nous irons de l'avant au cours de la prochaine année. Nous entendons nous hisser au premier plan des acteurs clés, accroître les services à nos membres, intensifier nos actions en matière de représentation des besoins et droits des enfants, particulièrement ceux des enfants autochtones, réfugiés ou immigrants.

Merci de tout cœur pour votre appui et votre support constant.

Lesley Hill

Alain St-Pierre



NOTRE VISION

La vision de la LBEC est celle d'un pays où les familles et les communautés s'épanouissent et où les enfants et les jeunes réalisent tout leur potentiel.

NOTRE MISSION

La LBEC est une organisation associative nationale qui promeut la législation, les politiques, les programmes et les services visant l'amélioration de la sécurité et le bien-être des enfants, des jeunes et des familles qui font face à d'importants défis.

NOS AXES PRINCIPAUX

- Le bien-être des enfants
- La justice pour les jeunes
- La santé mentale des enfants et des jeunes
- Le bien-être des enfants autochtones

NOS PRIORITÉS STRATÉGIQUES 2013-2018

- Augmenter la capacité des systèmes de services de bien-être aux enfants, de santé mentale des enfants et de justice pour les jeunes, au Canada comme à l'étranger.
- Renforcer nos partenariats en matière de bien-être et de santé mentale des enfants et de justice pour les jeunes.
- Promouvoir les droits des enfants et des jeunes selon la Convention relative aux droits de l'enfant des Nations unies.
- Atténuer la surreprésentation des enfants autochtones dans les domaines du bien-être des enfants, de la santé mentale des enfants et de la justice pour les jeunes.
- Faire avancer la LBEC en tant qu'organisation associative nationale.

APERÇU DE CETTE ANNÉE

Au cours de l'année, la LBEC a travaillé sur des partenariats, des projets et des campagnes et auprès d'institutions qui appuient le plan stratégique de l'organisation. Voici un aperçu de nos activités en 2017-2018 :

- L'organisation, en collaboration avec le gouvernement de l'Alberta, le FORUM NATIONAL SUR L'INNOVATION EN MATIÈRE DE SANTÉ MENTALE POUR LES NOUVEAU-NÉS, LES ENFANTS ET LES JEUNES. Plus de 300 leaders du domaine ont partagé des idées et des stratégies pour contrer les problèmes de santé mentale. Les présentations se sont concentrées sur l'augmentation des projets collaboratifs intersectoriels, sur le renforcement des politiques, ainsi que sur les problèmes et les modèles de livraison des services. Enfin, elles ont examiné quelques-uns des défis les plus importants auxquels doivent faire face les fournisseurs de services et les chercheurs.
- Le développement d'un curriculum axé sur la culture en Nunavut. La LBEC a mené des activités de recherche et développement d'outils et de techniques de formation pour le Ministère des Services aux familles. Des analyses ciblées ont été réalisées, et des activités pratiques ont été développées pour compléter les formations. Nous avons identifié les besoins en matière de formation et renforcé les pratiques axées sur la culture.
- La formation en matière d'abus sexuels en Nunavut. La LBEC a développé et livré

une formation pilote avec la collaboration du Ministère des Services aux familles.

- La réalisation de séries de webinaires à l'échelle nationale. La première série de webinaires a été intitulée *Réseau de connaissances sur la santé mentale*; la deuxième, *Excellence en matière de services aux enfants*. Pour les deux séries de webinaires, nous avons trouvé parmi nos membres des leaders et des experts qui ont accepté de partager leur expertise, leurs pratiques exemplaires et leurs travaux de recherche. Nous veillons à la représentation de l'étendue de nos membres et au développement des connaissances de pointe.
- L'accroissement de notre empreinte professionnelle en collaborant avec les organisations leaders du domaine, au Canada comme à l'étranger.
- La promotion des droits de l'enfant et de la protection des enfants lors de nombreux échanges de connaissances en tant que panélistes et conférenciers invités. Nous avons aussi participé à des consultations, à des comités, à des enquêtes, à des évaluations de services et à des témoignages.



ÊTRE MEMBRE

Ensemble, nous faisons une différence pour les enfants et les jeunes vulnérables au Canada.

Cette année, nous avons lancé plusieurs initiatives pour mieux servir nos membres. En premier lieu, nous avons mis à jour notre site Web afin de promouvoir le réseautage entre nos membres. Nous avons aussi distribué un sondage auprès des membres pour mieux comprendre leurs besoins et leurs attentes et ainsi adapter nos services. Au cours de la prochaine année, les services aux membres seront une priorité clé de la LBEC.

Nous tenons à remercier tous nos membres et membres de soutien pour leur appui professionnel et financier. Voici la liste des membres pour l'année 2017-2018 :

Membres de soutien

Alberta Human Services (AB)
Brant Family and Children's Services (ON)
Child Development Institute (ON)
Children's Aid Society of Toronto (ON)
Centre intégré universitaire de santé et de services sociaux (CIUSSS) du Centre-Sud-de-l'Île-de-Montreal (QC)
Government of Ontario, Ministry of Children and Youth Services (ON)
Native Child and Family Services of Ontario (ON)
Ontario Association of Children's Aid Societies (ON)
Peel Children's Centre (ON)
Ranch Ehrlo Society (SK)
Wood's Homes (AB)

Canadian Accreditation Council
Canadian Society for the Investigation of Child Abuse
CARF Canada
Child, Adolescent and Family Mental Health (CASA) Foundation of Alberta
McMan Youth, Family and Community Services Association
Mountain Plains Community Services Society of the North
Office of the Child and Youth Advocate of Alberta
Sheldon Kennedy Child Advocacy Centre
The Family Centre of North Alberta
University of Calgary, Faculty of Social Work
Wood's Homes

Membres provinciaux et territoriaux

Alberta

Alberta Human Services
ALIGN Association of Community Services
Aspen Family and Community Network Society

Colombie Britannique

British Columbia Injury Research and Prevention Unit
British Columbia Representative for Children and Youth
Canadian Foster Family Association
Elizabeth Fry Society of Greater Vancouver

Indigenous Perspectives Society
Pacific Community Resources Services
The Bridge Youth & Family Services
The Children's Foundation
University of the Fraser Valley, School of
Social Work

Île du Prince Édouard

Gouvernement de l'Île du Prince Édouard,
Department of Family and Human Services
Mi'kmaq Confederacy of Prince Edward
Island

Manitoba

Child and Family Services of Western
Manitoba
Jewish Child & Family Services of Manitoba
Manitoba Family Services, Child Protection
Branch
Métis Child and Family Services Authority
Métis Child, Family and Community Service
Agency Inc.
Office of the Children's Advocate of
Manitoba
Université de Régina, École de service
social
Winnipeg Child and Family Services

Nouveau Brunswick

Gouvernement du Nouveau Brunswick,
Département du développement social

Nouvelle Écosse

Federation of Foster Families of Nova
Scotia
HomeBridge Youth Society
Phoenix Youth Programs
Savoury Consulting Ltd.
Strongest Families Institute

Nunavut

Gouvernement du Nunavut, Department of
Family Services

Ontario

Accreditation Canada
Bayfield Treatment Centres
Boost Child & Youth Advocacy Centre
Brant Family and Children's Services
Canadian Association of Social Workers
Canadian Centre for Accreditation
Canadian Red Cross
Catholic Children's Aid Society of Toronto
Centre for Children and Families in the
Justice System of the London Family Court
Clinic Inc.
Child Development Institute
Children's Aid Foundation of Canada
Children's Aid Society of Ottawa
Children's Aid Society of Toronto
Covenant House Toronto
Durham Children's Aid Society
Family and Children's Services of Renfrew
County
Gouvernement de l'Ontario, Ministère des
services à l'enfance et des services sociaux
et communautaires
International Social Service Canada
Key Assets Canada Ltd.
Ontario Association of Children's Aid
Societies
Peel Children's Aid Society
Peel Children's Centre
Public Health Agency of Canada, Injury &
Child Maltreatment Section
Stepping Stones Foster Care Inc.
UNICEF Canada
Université de Toronto, Faculté de service
social

Valoris for Children and Adults of Prescott-Russell

Newfoundland and Labrador Foster Families Association

Québec

Centre for Research on Children and Families, McGill University

Centre intégré universitaire de santé et de services sociaux (CIUSSS) du Centre-Sud-de-l'Île-de-Montréal

Centre intégré universitaire de santé et de services sociaux (CIUSSS) de l'Ouest-de-l'Île-de-Montréal

Commission de la Santé et des Services Sociaux des Premières Nations du Québec et du Labrador (CSSSPNQL)

Institut national d'excellence en santé et en services sociaux (INESSS)

Saskatchewan

Lac La Ronge Indian Band Child & Family Services Agency Inc.

Government of Saskatchewan, Ministry of Social Services

Ranch Ehrlo Society

Saskatchewan Advocate for Children and Youth

Saskatchewan First Nations Family and Community Institute

Saskatchewan Foster Families Association

Université de Régina, Faculté des services sociaux

Terre Neuve et Labrador

Advocate for Children and Youth

Blue Sky Family Care

Government of Newfoundland and Labrador, Department of Child, Youth and Family Services

Key Assets Newfoundland and Labrador Inc.

Memorial University of Newfoundland, School of Social Work

Territoires du Nord-Ouest

Gouvernement of the Northwest Territories, Department of Health and Social Services

Territoires du Yukon

Gouvernement du Yukon, Department of Health and Social Services

Yorkton Tribal Council Child & Family Services Inc.

Yukon Child and Youth Advocate Office



NOTRE CONSEIL D'ADMINISTRATION



Au 31 mars 2018, le Conseil d'administration est composé des experts suivants, provenant de partout au Canada :

Lesley Hill, Présidente
*Directrice du program jeunesse,
CIUSSS du Centre-Sud-de-l'Île-de-
Montréal (QC)*

Andrew Koster, Ancien Président
*Directeur exécutif, Brant Family and
Children's Services (ON)*

Timothy Crooks, Trésorier
*Directeur exécutif, Phoenix Youth
Programs (NE)*

Rhonda Barraclough, 1^e Vice Présidente
*Directrice executive, ALIGN Association
of Community Services (AB)*

Andrea Brittin, 2^e Vice Présidente
*Présidente et PDG, Ranch Ehrlo Society
(SK)*

Mary Ballantyne
*Directrice exécutive, Ontario Association
of Children's Aid Societies (ON)*

Assunta Gallo
*Directrice du programme de la
protection de la jeunesse/Directrice
provinciale, CIUSSS de l'Ouest-de-l'Île-
de-Montréal (QC)*

Bill Innes
*Directeur, Protection de l'enfance,
Département du développement social,
Gouvernement du Nouveau Brunswick
(NB)*

Ingrid Kastens
*Directrice exécutive, Pacific Community
Resources Society (CB)*

Andy Langford
*Directeur exécutif, Territorial Social
Programs, Department of Health and
Social Services, Government of
Northwest Territories (NT)*

Delphine Collin-Vézina
*Directrice, Centre for Research on
Children and Families (QC)*

Kenn Richard
*Directeur exécutif, Native Child and
Family Services of Toronto (ON)*

Marie-Claude Sirois
*Directrice adjointe des services sociaux,
Institut national d'excellence en santé et
en services sociaux (QC)*

Raymond Shingoose
*Directeur exécutif, Yorkton Tribal
Council Child and Family Services Inc.
(SK)*

Rona Smith
*Directrice des services à l'enfance et à
la famille, Gouvernement de l'Île du
Prince Édouard (PE)*

Marilyn LeFrank
*Directrice des Services à l'enfance et de
la famille, Mi'kmaq Confederacy of
Prince Edward Island (PE)*

Joanne Henderson-White
*Directrice des Services à l'enfance et à
la famille du Nunavut,
Gouvernement du Nunavut (NU)*

Tara Petti
*PDG, Southern First Nations Network of
Care (MB)*

Sheila Robinson
*Directrice exécutive des Services,
Provincial Centralized Screening/
Vancouver/Richmond Service Delivery
Area, Ministry of Children and Family
Development, Government of British-
Columbia (BC)*

Nous tenons à remercier en particulier les membres du Conseil dont le mandat arrive à terme. Merci de leur contribution exceptionnelle :

Michelle Shallow

Directrice provinciale. Protection de l'enfance, Department of Child, Youth and Family Services Government of Newfoundland and Labrador (NL)

Tony Diniz

Directeur général, Child Development Institute (ON)



NOS FINANCES

Ébauche des états financiers 2017-2018

État des opérations pour l'exercice terminé le 31 mars, 2017

REVENUE

Cotisations	239,706
Projets	385,552
Frais de service et autres	19,065
Total	<u>644,323</u>

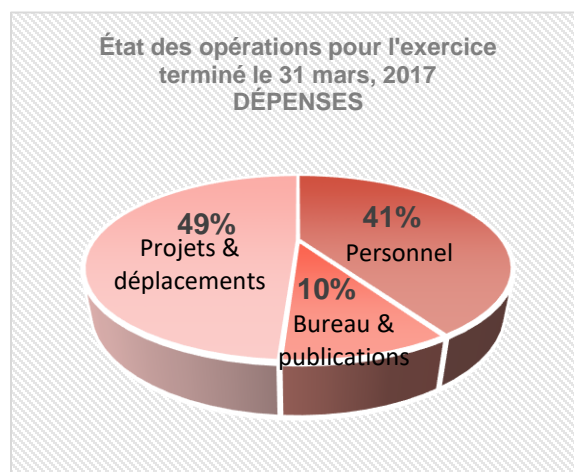
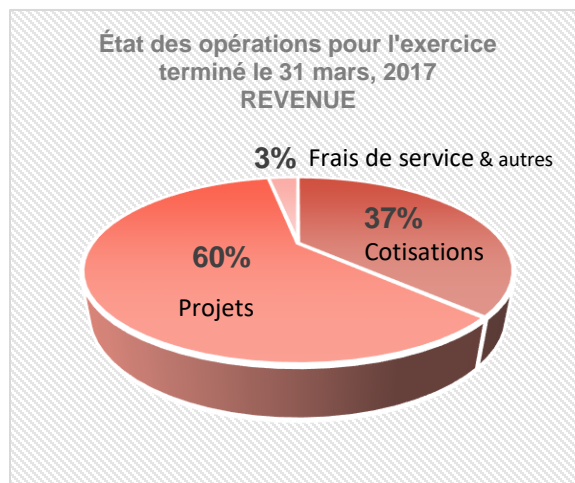
DÉPENSES

Personnel	343,153
Bureau et publications	81,299
Projets et déplacements	407,989
Recouvrement des coûts et créance irrécouvrable	<u>(375,791)</u>
Total	456,650

Revenus nets pour l'exercice 187,673

L'état de la situation financière au 31 mars, 2017

Actif à court terme	476,814
Passif à court terme	<u>35,189</u>
Actif net	441,625



Veuillez faire parvenir un courriel à carol.toone@cwlc.ca pour obtenir une copie des États Financiers.
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